

CORNER BROOK 2015

ANNUAL REPORT



CITY OF CORNER BROOK, NL, CANADA
FOR THE YEAR ENDED DECEMBER 31, 2015



Population (2011) 19,886

Over 12.4 million in Capital Projects

Water Treatment Plant opened in May

Customer service inquiries: over 30,000 inquiries

Road Rehabilitation over 11,000 tonnes of asphalt placed

Green Initiatives: Civic Centre invested in a heat recovery system and was a partner to converting the Museum Complex from oil heat to heat pump

Approximately 16 feet of snow cleared and an average of 3,000 tonnes of sand and 4,000 tonnes of salt used

Successful Hosted Major Events: all requiring extensive City, community, and volunteer support. A few major events: Canadian Junior Men's and Women's Curling Championships; Sportfest; Rogers Hometown Hockey



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OUR ORGANIZATION

The City of Corner Brook supports almost 20, 000 people living in the City. The Mayor and City Council govern the corporation, setting policy, budget and providing direction for the City Manager who, along with City Administration, implements Council's vision and administers public services. The City's departments are responsible for particular aspects of public service and partners with a variety of stakeholders.

A critical questions for 2015: What are our key priorities that will help residents and the local economy in 2016 and beyond?



MESSAGE FROM THE MAYOR CHARLES PENDER



2015 was filled with successes, challenges and champions. Despite tough economic conditions we remain excited, strengthened and optimistic about our future.

This document highlights our achievements, provides an update on Council initiatives and contains information on municipal services and operations, including a financial overview. The City of Corner Brook is committed to conducting business in an open, transparent and accountable manner and this annual report serves to demonstrate our commitment to those fundamental principles.

In reflecting on 2015, I am proud of our many accomplishments. As a corporate entity we maintained a balanced budget, made great strides in restoring infrastructure, invested in green initiatives, and focused on preparing for the future.

In 2015, our new state-of-the-art water treatment plant opened, the new salt shed was completed and a new fire truck was purchased. As well, City forces managed a 12.4 million dollar capital works program.

We made significant improvements at the Corner Brook Civic Center. The changes included capital improvements, installing a new heat recovery system, and a new digital sign. We enhanced programming for all ages and we were very proud to open the doors to the newly constructed space for the Salto's Gymnastic Club.

In 2015 we were delighted to achieve Milestone one and two in the Protection for Climate Change Program. A commitment to green initiatives remained a priority with Council, with a focus on environmental, social, and economic sustainability. Our ongoing initiatives are essential to achieving greenhouse gas reduction targets and will result in significant costs savings to the municipality.

The vibrancy of our City was evident in 2015. We hosted several major events including: the Canadian Junior Men's and Women's Curling Championships, Rogers Hometown Hockey, Kenny Rogers, and AHL Hockey Games. Programming was well attended at the Winter Carnival, Canada Day, Corner Brook day, summer concerts, and National Seniors Day.

From an administrative perspective, we were very pleased to successfully implement a new financial management system for the City. We made changes to our organizational structure creating a new Department of Protective Services. In addition, the Public Service Answering Point (911) was launched in March.

An important accomplishment in 2015 was laying the foundation and framework for the Corporate Priorities Plan for our City. The development of a strategic plan is a commitment from council and staff to improve the quality of life for citizens in our community in real and tangible ways, based on strategic priorities.

Our work is about innovation, growth and building a great city. We are proud to serve the people of Corner Brook.

Charles Pender
City of Corner Brook, Mayor

MESSAGE FROM THE CITY MANAGER

MELISSA WIKLUND

2015 was a year marked by unique challenges and opportunities, the City took significant strides to strengthen its foundations and prepare for the future by creating priorities and meeting its fiscal targets and focusing on improvements experiences of residents.

In March 2015 I started as the City Manager. During the past year, a core emphasis on Council has been to articulate and strengthen our priorities and values. This planning process provided our organization with an opportunity to discuss and clearly identify the values, strategic direction and priorities that guide our council.

This Annual Report provides a brief summary of many, but not all, of our accomplishments in 2015, and is a snapshot that highlights key data and results.

Our organization faced many challenges in 2015, but thanks to the strong leadership of the City Council and the dedication and talent of our employees, the year was also filled with many accomplishments.

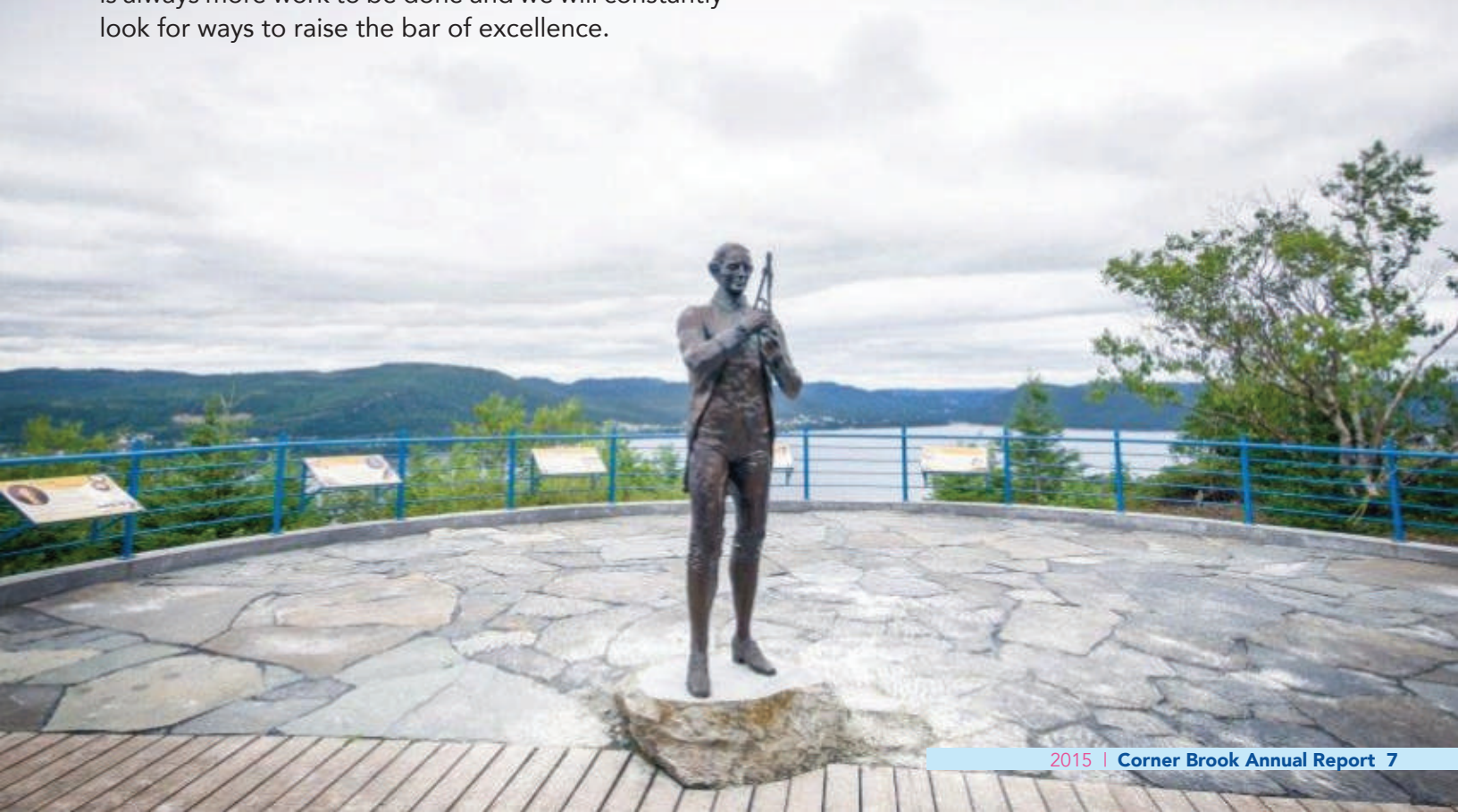
Although we have accomplished much in 2015, there is always more work to be done and we will constantly look for ways to raise the bar of excellence.

Our community, our public service and our hospitality are world-renowned, and it is our reputation which inspires us to ensure the municipal programs and services we provide throughout the year to our citizens and businesses are equally as impressive.

On behalf of all City of Corner Brook staff, we look forward to the coming year, and working to support City Council's vision and direction for this great city. We welcome your feedback and look forward to working with you.

Respectfully,

Melissa Wiklund
City Manager



CORNER BROOK'S ACCOMPLISHMENTS **IN 2015**



New Fire Truck

**Civic Centre Environmental
Upgrade Heat Recovery System**

New Salt Shed



**Museum Complex Air to
Water Heat Pump**



New Water Treatment Plant

Civic Centre Improvements



Storm Sewer Upgrades



**Green Initiatives Completed Milestone
One & Two - Partners for Climate
Protection Program**



A photograph of the City of Corner Brook City Hall building. The building is a modern structure with a large glass facade and a brick upper section. The words "CITY HALL" are mounted on the brick section in large, blue, three-dimensional letters. Above the letters is a crest featuring a shield with a cross and a crown. In the foreground, there is a fountain with several jets of water spraying upwards. The sun is in the upper right corner, creating a lens flare effect across the image.

CITY HALL

CITY OF CORNER BROOK COUNCIL

CORPORATE PRIORITIES

CITY COUNCIL

The Corner Brook City Council is a diverse group of civic leaders with a deep respect for our rich history. Council is dedicated as elected policy makers to represent the public, consider the well-being of the City, and to support a vibrant community.



MAYOR
Charles Pender



DEPUTY MAYOR
Bernd Staeben



COUNCILLOR
Mary Ann Murphy



COUNCILLOR
Keith Cormier



COUNCILLOR
Josh Carey



COUNCILLOR
Linda Chaisson



COUNCILLOR
Tony Buckle

CITY COUNCIL CONTRIBUTES TIME IN MANY WAYS

18 Public Council
Meetings

49 Council Meetings
and Briefing Sessions

54 Weekly
Information
Packages

CITY COUNCIL 2013 - 2017



CITY COUNCIL

Corner Brook's City Council consists of seven (7) elected representatives including one mayor and six (6) councillors who hold office for a four-year term. Members of Council are elected at large, meaning they each represent the community as a whole, rather than only a specific geographic area. Council provides leadership and direction to the City Manager and City Administration. City Council meets three to four times a month and has a number of committees that meet on a regular basis.

City Council has been focused on the health of our economy, on responsible and effective management of our City, and on maintaining and protecting the quality of life of our citizens and businesses who call Corner Brook home.

The Mayor and Councillors participate on external Committees, Boards and Commissions and provide input and direction on sectors ranging from arts, economic development and regional events and issues.



COUNCIL'S STRATEGIC PRIORITIES

In 2015, a corporate priorities plan was started with the support of Council, the City Manager, and senior staff. Together we have a goal to communicate a vision to residents, the business community, and funding partners. This work will set the foundation to create the Corporate Priorities Plan 2016-18.

Our corporate priorities plan is aimed at addressing areas such as quality infrastructure development, economic development and growth, sustainable development and sports and eco-tourism, business, the environment and city vibrancy.

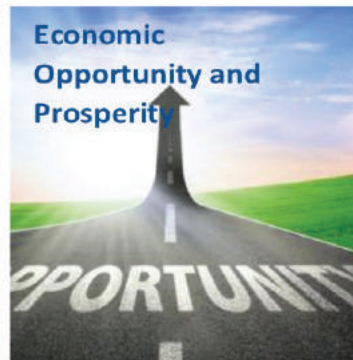
IN 2015 THE DRAFT VALUES IDENTIFIED WERE:

"The City of Corner Brook's Corporate Priorities Plan is the foundation for building a successful, liveable community and provides the values, strategic direction and priorities that guide our council. This Plan is the beginning of a blue-print for Corner Brook's future."

~ Mayor Pender



A Green and Clean
Community



Economic
Opportunity and
Prosperity



Fiscal
Responsibility
and Stability



Innovation and
Entrepreneurship



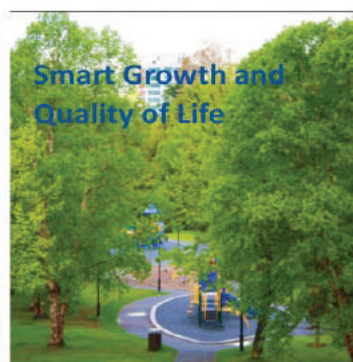
Partnerships and
Collaboration



Public Safety



Quality
Public Facilities and
Infrastructure



Smart Growth and
Quality of Life



Sustainability and
Healthy Ecosystems

MUNICIPAL & ADMINISTRATIVE STRUCTURE



MUNICIPAL DEPARTMENTS & SERVICES



CITY ADMINISTRATION AND DEPARTMENTS

The City Manager is the only member of staff directly responsible to Council. The City Manager implements Council decisions, ensures Council achieves its objectives and manages the day-to-day operations of the organization. The Mayor and Council are responsible for setting the direction and establishing the policies and priorities for leading. This direction is then carried out by the City Manager and the leadership team.

All Departments report directly to the City Manager who is appointed by, and reports directly to, City

Council. The City Manager is the Chief Administrative Officer for the City of Corner Brook.

The City Manager and four Directors form the Senior Leadership Team that leads the organization and influences the corporate culture. The director team for 2015 included:

- Director of Finance & Administration
- Director of Infrastructure & Public Works
- Director of Community, Development & Planning
- Fire Department (in 2016 this position is the Director of Protective Services)

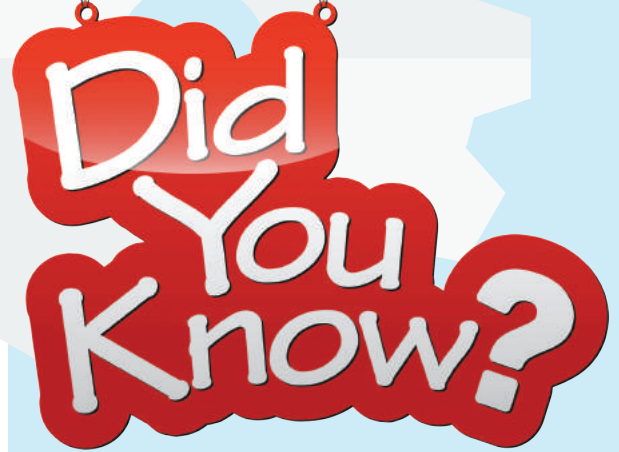


MUNICIPAL DEPARTMENTS & SERVICES

The City of Corner Brook offers a wide variety of services to our residents and businesses. Some of the most common services include waste collection, water and sewer services, public works, planning, development, and the fire department.

Other municipal services:

- 911 PSAP
- Animal Services
- Building & Development
- By-law & Licensing
- Civic Centre
- Community, Development & Planning
- Customer Service and Information Service
- Development & Inspection
- Emergency Preparedness
- Engineering
- Finance & Administration
- Fire & Emergency Services and Training
- Garbage & Recycling
- Human Resources
- Information Technology
- Infrastructure & Public Works
- Land Management
- Municipal Enforcement
- Parks, Pathways & River
- Property Assessment and Taxes
- Protection Services
- Public Works
- Recreational Services
- Sustainable Development
- Transportation, Roads & Transit Services
- Treasury Services
- Water & Sewer Services



IN 2015

28,666 9-1-1 Public Safety Calls Answered

359 Fire Calls

Up 1.4% Transit Ridership

411 Building Permits

35 New Business Registered

**Water consumption – 8750 Million
Litres or 24,000,000 litres/day (24 MLD)**



MUNICIPAL DEPARTMENTS & SERVICES



CITY OF CORNER BROOK ADMINISTRATION

City Manager - M. Wiklund

Finance & Administration –

Customer Service Representatives, Human Resources Division, Legal, Treasury Services Division, I.T. Services Division

Infrastructure & Public Works -

Engineering Division; Fleet Management Coordinator; Stock, Fleet, Public Works Division, Water & Sewer Division

Community, Development & Planning -

Development and Inspection, Planning Services, Recreation Services, Municipal Enforcement, Animal Control, Land Management, Sustainable Development, Business Resource, Civic Centre

Fire Department - Fire Services, Fire Prevention, 9-1-1

CITY OF CORNER BROOK COUNCIL MAYOR AND SIX (6) COUNCILLORS CITY OF CORNER BROOK INTERNAL COMMITTEES

Corner Brook's City Council participate on internal and external Committees, Boards and Commissions and provide input and direction on sectors ranging from arts, economic development and regional events and issues.

City of Corner Brook Internal Committees

*In accordance with the Terms of the Reference the Mayor is a member of all Council Committees. All committees are appointed for one year and are designated annually.

Community, Development, and Planning Committee:

Councillor M. Murphy (Chair); Mayor C. Pender and Councillor J. Carey; Staff Representation

Civic Centre Committee: Deputy Mayor B. Staeben (Chair) and Councillor T. Buckle; Staff Representation

Finance and Administration Committee: Deputy Mayor B. Staeben (Chair) and Councillor T. Buckle; Staff Representation

Infrastructure and Public Works Committee:

Councillor L. Chaisson (Chair) and Councillor K. Cormier; Staff Representation

Protective Services Committee: Councillor K. Cormier (Chair) Deputy Mayor B. Staeben; Staff Representation (2016 Committee)

60th Anniversary Committee: Councillor M. Murphy (Chair); Staff Representation

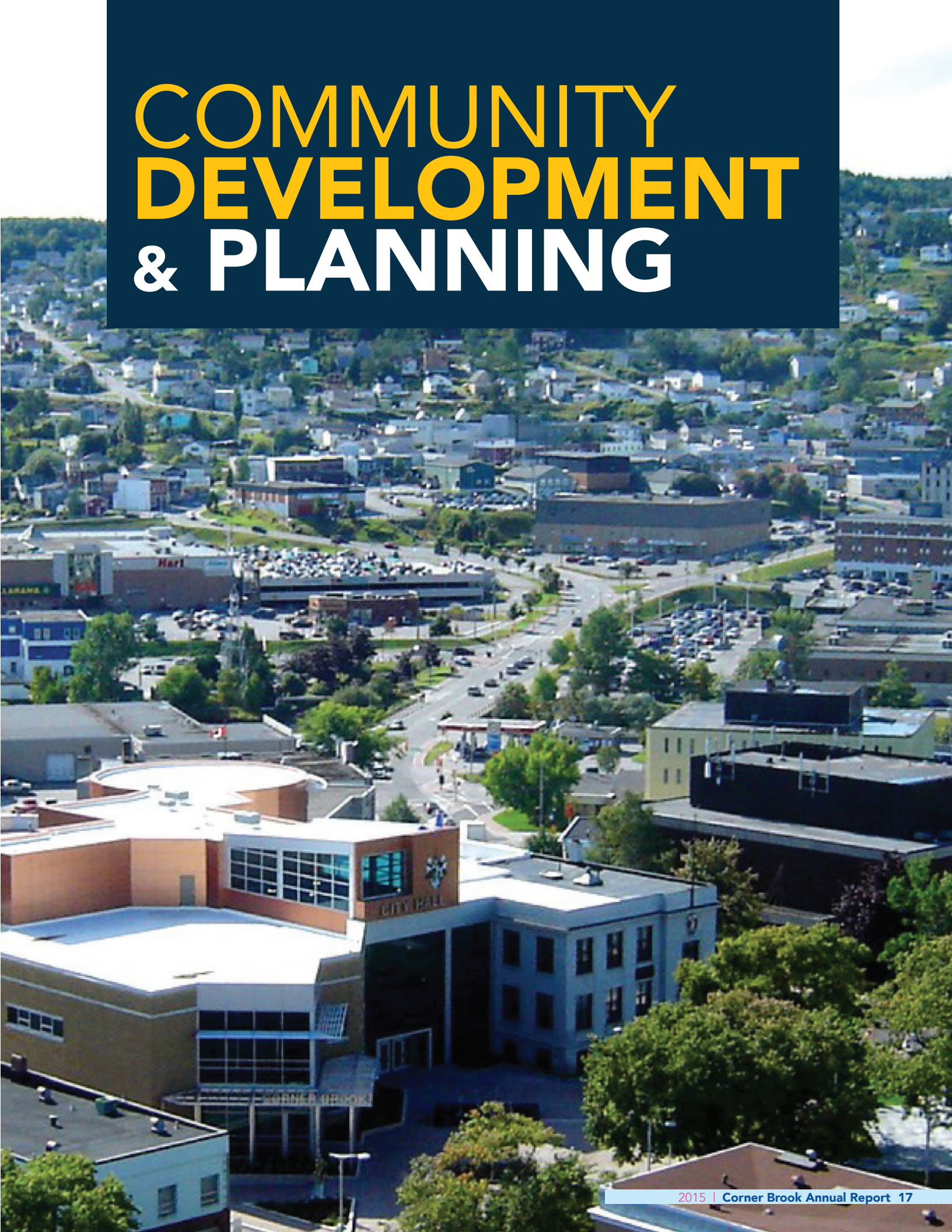
External Committees

- Corner Brook Port Corporation: Mayor C. Pender
- Downtown Business Association: Councillor L. Chaisson
- Federation of Canadian Municipalities Committees: Mayor C. Pender
- Great Humber Joint Council: Councillor J. Carey and Councillor T. Buckle
- Rotary Arts Centre Board of Directors: Councillor J. Carey
- Western Regional Waste Management Regional Service Board: Deputy Mayor B. Staeben and Councillor K. Cormier

Other Commissions, Agencies, Boards and Authorities

- Urban Municipalities Committee: Mayor C. Pender
- Deer Lake Airport Authority
- Marble Mountain Board

COMMUNITY DEVELOPMENT & PLANNING



MUNICIPAL DEPARTMENTS & SERVICES

COMMUNITY DEVELOPMENT AND PLANNING

In 2015 Community, Development & Planning Department included the following divisions: Animal Control, Development Inspections, Leisure Services, Land Management, Sustainable Development, Municipal Enforcement, Planning and the Civic Centre.





2015 Highlights:

Dunfield Park civic address change process
Downtown Urban Design Action Plan
National Seniors Day
Rogers Hometown Hockey
PCP Milestones 1 & 2 (Currently in the research stage for
Milestone 3 (Developing a local action plan)

Permits

489 Building Permits
111 Development Permits

Number of New Homes

16 New Homes

Businesses

24 new Businesses
11 new Home Based Businesses

RECREATION SERVICES DIVISION

Corner Brook Recreation Services division takes a “community development” approach to providing leisure services to our city. The Department works with various cultural groups, sports organizations, community associations, businesses, not-for-profit societies and service clubs in order to offer residents a wide variety of leisure opportunities.

This department oversees the bookings for a number of facilities including:

- Green spaces, parks and playgrounds
- Historical Sites and Monuments
- Sports fields

Recreation Field Improvements in 2015:

- Fence repairs at Atlantic Soccer Field, and George Daddy Dawe Soccer Field
- Canteen renovation at the Basha A Softball Field
- Installation of a warning track on Atlantic Softball Field
- Two new basketball nets on Atlantic Avenue Basketball Court
- New groomer for Wellington Street Soccer Field
- New windscreen for Jubilee Field

MUNICIPAL

DEPARTMENTS & SERVICES

RECREATION AND WELLNESS- RECREATION SERVICES DIVISION

A few of the City of Corner Brook 2015 Festivals and Events

- Corner Brook Winter Carnival
- ACE Awards
- Sportfest
- Canada Day Celebrations
- Corner Brook Day
- Sounds of Summer Concerts
- Rogers Hometown Hockey
- New Year's Eve Celebration at the Civic Centre



RECREATION AND WELLNESS-CIVIC CENTRE

The Civic Centre caters to concerts, conventions, trade shows and sporting events of all sizes. It is comprised of two arenas, Civic Studio, and seven conference rooms. The Centre has been working towards upgrades and becoming a greener building.

Some of the 2015 Civic Centre Improvements:

- Significant capital investment in ice plant heat recovery system, cosmetic and building improvements
- Renovated office, and Meeting Rooms; Washroom Improvements; Reinstatement of Annex following Saltos construction completed

The Civic Centre has achieved substantial increase in revenues as a result of increases in ice rentals, room rentals, major conferences, concerts, Corner Brook Royals, National Junior Curling, Rogers Hometown Hockey.

CENTRE HIGHLIGHTS

- 5060 walking track hours
- 42 fairs, tournaments, shows
- 35 meeting space rentals
- 4 graduations
- 14 training and exams
- 5 company functions
- 16 royals games
- 4 special sporting events

Civic Centre 2015 Environmental Upgrade

The Heat Recovery System air distribution systems is designed for energy savings and a more comfortable environment for skaters and spectators. This investment will result in eliminating the need for approximately 247,500 litres of oil and reduce greenhouse gas emissions by 530 tonnes per year.



MUNICIPAL DEPARTMENTS & SERVICES

INFRASTRUCTURE & PUBLIC WORKS

2015

The City of Corner Brook Infrastructure and Public Works team plays a vital role in keeping our city safe, beautiful and running efficiently by maintaining roads, sidewalks, parks, drains and water.

Primary responsibilities of the Infrastructure and Public Works Department include: Engineering Services, GIS and CAD Services, Sustainable Development, Public Works, Water and Sewer Services, and Mechanical Equipment Services.

The department administers a capital works program comprised of multi-year and various funding agreements with the Provincial and Federal Governments.

Public service is at the heart of the department's workload and can be seen in the actions of dozens of departmental staff who are out in the field every day making sure roads and bridges are safe, trees are well tended, the parks are clean and ready to use. The Department's crews provided free sand to the public throughout the City.

Other team members are busy designing capital projects and managing construction sites; taking calls from the public and maintaining the City's rolling stock of cars, trucks, fire engines, refuse and utility trucks.

In 2015, the Department purchased

- a Trackless MT6 – Municipal Sidewalk Tractor (\$183,000)

The City manages 95 passenger and heavy equipment vehicles. For 2016, the Department will continue to support the public and help maintain a high level of public service to the community.



REGULAR CITY MONITORING & MAINTENANCE:

HIGHLIGHTS 2015 HIGHLIGHTS 2015 HIGHLIGHTS

In 2015 the City managed approximately \$12.4 million in Capital works programs and projects.

Majestic Lawn Storm Sewer Upgrade	\$2,718,698
West Valley Road Storm Sewer Project	\$906,647
Edinburgh Street Reconstruction	\$755,462
New Salt Shed	\$2,763,562
East Side Water Storage Tank	\$1,645,960
East Side Transmission Main	\$2,206,205.00
Georgetown Road Pressure reducing station	\$983,416



- Fire hydrants - 718
- Sidewalks - 50 km
- Signs - 600
- Street lights - 2200
- Water storage tanks - 6
- Sanitary sewer lines - 100km
- Storm sewer lines - 80km
- Storm sewer manholes - 1100
- Sanitary sewer manholes - 1800
- Sewer lift stations - 5
- Water lines - 130km
- Watermain valves - 2000
- Catch basins - 1900
- Bike lanes - 6km & Bike paths (off road) - 2.5km
- Traffic signals - 16
- Streets - 140 km
- Recycled/diverted from landfill - 395 tonnes
- Vector catch basin cleaning - 28
- Streets repaired - 32 (more than one section)
- Curbs fixed or replaced - 600
- Water repair or replaced - 400 metres
- Asphalt placed - 11,000 tonnes
- Storm sewer repaired - 837 metres
- Road and snow clearing, ice control snow removal - 16 feet
- 3,000 tonnes of sand; 4,000 tonnes of salt used.

MUNICIPAL DEPARTMENTS & SERVICES

WATER AND SEWER

In 2015, the City focused significantly on improving the City assets related to water infrastructure.

The City's Water Treatment Plant (WTP) was opened in the Spring of 2015. This project also included the construction of a new water transmission main to deliver the water from the treatment plant to the western portions of the City as well as the Town of Mount Moriah. This allowed the City to shut down the secondary water supply known as the Curling Water Supply.

The WTP is a state-of-the-art facility featuring a high rate Dissolved Air Floatation (DAF) system, gravity dual-media filtration and ultraviolet light treatment to ensure the water is both safe and enjoyable for consumption.

All testing performed on the water has confirmed that the water meets all the required parameters specified in the Guidelines for Canadian Drinking Water Quality and in many cases far surpasses the minimum standards.

The City also has several post chlorination stations to allow balancing of chlorine content throughout the system and to ensure a minimum residual amount is maintained at the extents of the system and in the reservoirs.

\$53 Million invested in City Water Treatment Program and infrastructure.

24 Million litres average amount of water produced per day at our City's Water Treatment Plant.



DEPARTMENTS & SERVICES

MUNICIPAL ENFORCEMENT AND ANIMAL CONTROL

The Municipal Enforcement Section of the newly formed Protective Services has four fulltime officers; Three officers handle Bylaw enforcement and relevant provincial statute enforcement while the fourth handles Animal Control issues. The City's Municipal Enforcement Section specialize in municipal bylaw enforcement while the Royal Newfoundland Constabulary provide the City's provincial and criminal law enforcement services.

The aim of our Municipal Enforcement Division is to enhance public safety by ensuring a high level of compliance to City bylaws and relevant provincial statutes that have been designed to protect the quality of life to which each Corner Brook citizen is entitled.

The City of Corner Brook Municipal Enforcement Officers provide the following services:

- Investigation and enforcement of citizen complaints related to municipal bylaws and relevant provincial statutes Patrol of residentia
- Commercial and industrial areas for bylaw compliance and safety
- Attend special civic events to assist in public safety and security
- Deliver proactive safety programs to the community.

Regulations and bylaws enforced by the Municipal Enforcement Section include:

- Animal Regulations
- Anti Litter Regulations
- Bicycle Helmet Regulations
- Dog Regulations
- Garbage & Refuse Regulations
- Load Limit Regulations
- Noise Regulations
- Parking Meter Regulations
- Parks Regulations
- Recreational Vehicles Regulation
- Sign Regulations
- Skateboard & In-Line Skate Regulations
- Street By-Law



MUNICIPAL DEPARTMENTS & SERVICES

FIRE PROTECTION SERVICES

Leading integrated fire and emergency services for a safer Corner Brook

The Corner Brook Fire Department has 46 dedicated professional firefighters who provide protection for life, property and environment to the City of Corner Brook.

The Department responds to:

- Structural; industrial; motor vehicle; marine; wildland fire suppression
- Vehicle extrication and rescue
- Hazardous materials;
- Industrial accidents;
- Utility emergencies;
- Fire and suppression system alarms;
- Water and high angle and confine space rescue services

In 2015 the Corner Brook Fire Department responded to 359 calls for service. It was also involved in fire prevention activities that included almost 1000 Fire Code inspections during 2015.

In 2015, a new rescue pumper truck was purchased by the City of Corner Brook. This new truck enables the Corner Brook Fire Department to provide a continued high-level of protection to its community.

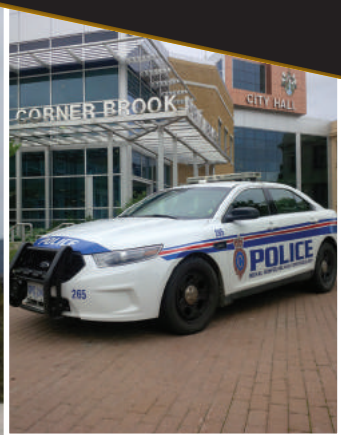
Training is also integral to an effective Fire Service and Corner Brook Fire Fighters received 4340 hours of training in 2015. Training commenced for hazardous material response.

Along with its delivery of effective Fire Services, the Corner Brook Fire Department gives back to our community by running a year-long toy drive campaign, provides public education, and supports Muscular Dystrophy Canada.



MUNICIPAL DEPARTMENTS & SERVICES

9-1-1 PUBLIC SAFETY ANSWERING POINT (PSAP)



WORKING TOGETHER TO ENSURE THAT THE NEWFOUNDLAND AND LABRADOR CITIZENS RECEIVE RELIABLE, PROFESSIONAL 9-1-1 SERVICES

- Service Region: They serve residents west of Goobies, including Labrador

Since taking its first calls earlier this year, the Corner Brook PSAP has played a major role in the operation of the province-wide 911 service.

"For the first time in Newfoundland and Labrador's history, all residents have the ability to call 911 in the event of an emergency and as a result, public safety has been significantly enhanced."

~The Honourable Darin King, Minister of Justice and Public Safety and Minister Responsible for Fire and Emergency Services-Newfoundland and Labrador

Highlights

- 9-1-1 Public Safety Calls Answered: 28,666
- Approximately 250,000 people now have 9-1-1 service from Corner Brook.
- Employment: 9 Full time and 4 Relief workers
- Successfully working together with RNC, RCMP, Western Health, and a number of organizations to support the well-being of Corner Brook residents



MUNICIPAL DEPARTMENTS & SERVICES







A scenic view of a lake with autumn foliage and a tall building in the background. The water is calm, reflecting the surrounding trees and the building. The trees have vibrant autumn colors of orange, yellow, and red. The building is a tall, modern structure with many windows. The sky is clear and blue.

CITY OF CORNER BROOK

AUDITED FINANCIAL STATEMENTS



**CITY OF
CORNER BROOK
CONSOLIDATED
FINANCIAL
STATEMENTS
FOR THE YEAR ENDED
DECEMBER 31, 2015**

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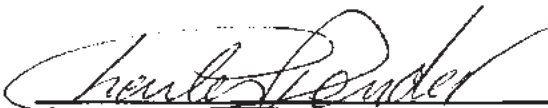
STATEMENT OF RESPONSIBILITY

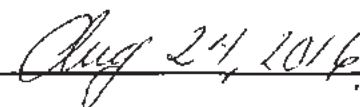
The accompanying consolidated financial statements are the responsibility of the management of the City of Corner Brook and have been prepared in compliance with legislation, and in accordance with Canadian public sector accounting standards.


In carrying out its responsibilities, management maintains appropriate systems of internal and administrative controls designed to provide reasonable assurance that transactions are executed in accordance with proper authorization, that assets are properly accounted for and safeguarded, and that financial information produced is relevant and reliable.

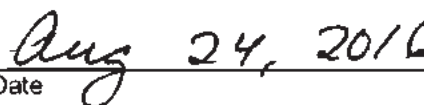
The Council of the Municipality met with management to review a draft of the consolidated financial statements and to discuss any significant financial reporting or internal control matters prior to their approval of the finalized consolidated financial statements.

BDO Canada LLP as the Municipality's appointed external auditors, have audited the consolidated financial statements. The Auditor's report is addressed to the Mayor and members of Council and appears on the following page. Their opinion is based upon an examination conducted in accordance with Canadian generally accepted auditing standards, performing such tests and other procedures as they consider necessary to obtain reasonable assurance that the consolidated financial statements are free of material misstatement and present fairly the financial position and results of the Municipality in accordance with Canadian public sector accounting standards.


Charles Pender
Mayor


Date


Melissa Wiklund
City Manager


Date

INDEPENDENT AUDITOR'S REPORT

To the Mayor and members of Council of the City of Corner Brook

We have audited the accompanying consolidated financial statements of the City of Corner Brook, which comprise the consolidated statement of financial position as at December 31, 2015 and the consolidated statements of operations, change in net debt, and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal controls as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosure in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making these risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Basis for Qualified Opinion

The City may have been required to report a liability for landfill closure and post-closure costs as at December 31, 2014. On November 25, 2015, the landfill was disposed of for no consideration and any closure or postclosure obligations were assigned to the purchaser. No gain on the assignment of the obligations was recorded. This constitutes a departure from Canadian public sector accounting standards. The City had not performed an engineering study to measure the unrecognized landfill closure and post-closure costs and, consequently, we were not able to determine the adjustments necessary to accumulated surplus as at December 31, 2014 and 2013, liabilities as at December 31, 2014 and expenses for the year ended December 31, 2015 and 2014. Therefore, our audit opinion on the financial statements for the year ended December 31, 2015 is modified accordingly.



Qualified Opinion

In our opinion, except for the effects of the matter described in the Basis for Qualified Opinion paragraph, these consolidated financial statements present fairly, In all material respects, the financial position of the City of Corner Brook as at December 31, 2015 and the results of its operations for the year then ended in accordance with Canadian public sector accounting standards.

Other Matters

The consolidated financial statements of the City of Corner Brook for the year ended December 31, 2014 (prior to the restatement of the comparative. Information) were audited by another auditor who expressed an unmodified opinion on those financial statements on July 31, 2015. As part of the audit of the consolidated financial statements of the City of Corner Brook for the year ended December 31, 2015, we also audited the adjustments described. In Note 3 that were applied to restate the consolidated financial statements for the

year ended December 31, 2014. In our opinion, such adjustments are appropriate and have been properly applied. We were not engaged to audit, review, or apply any procedures to the consolidated financial statements of the City of Corner Brook for the year ended December 31, 2014 other than with respect to the adjustments and, accordingly, we do not express an opinion or any other form of assurance on the consolidated financial statements for the year ended December 31, 2014 taken as a whole.

BDO Canada LLP
Corner Brook, Newfoundland and Labrador
August 15, 2016

A handwritten signature in black ink, appearing to read "BDO Canada LLP", is written over a horizontal line.

Chartered Professional Accountants

CITY OF CORNER BROOK CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at December 31, 2015

	2015	2014 Restated (see Note 3)
FINANCIAL ASSETS		
Cash (Note 6)	\$8,870,539	\$7,843,115
Accounts receivable (Note 7)	2,434,768	4,024,451
Total Financial Assets	11,305,307	11,867,566
LIABILITIES		
Accounts payable and accrued liabilities (Note 8)	5,841,847	8,277,053
Employee benefits liability (Note 9)	2,297,247	1,964,980
Long-term debt (Note 10)	26,099,839	25,097,615
Total Liabilities	34,238,932	35,339,648
NET DEBT	(22,933,625)	(23,472,082)
NON-FINANCIAL ASSETS		
Tangible capital assets (Schedule 1)	160,417,542	151,825,196
Inventories (Note 11)	1,195,239	1,056,009
Prepaid expenses	223,151	235,443
Total Non-Financial Assets	161,835,932	153,116,648
ACCUMULATED SURPLUS	\$138,902,307	\$129,644,566

Approved on behalf of Council:

Mayor

City Manager

CITY OF CORNER BROOK

CONSOLIDATED STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS

Year ended December 31, 2015

	2015 Budget (Schedule 5)	2015 Actual	2014 Actual Restated (see Note 3)
REVENUE			
Taxation	\$27,981,500	\$29,513,269	\$28,366,854
Sales of goods and services	1,325,400	2,408,949	1,171,820
Government transfers and grants	2,753,500	11,518,125	16,103,153
Investment income	275,000	425,789	425,589
Other revenue	584,000	90,430	255,762
Total revenue (Schedules 2, 4 and 5)	32,919,400	43,956,562	46,323,178
EXPENSES			
General government services	3,321,300	2,869,085	2,775,908
Community planning and development	1,461,000	1,579,707	1,539,460
Protective services	3,860,800	4,167,237	3,551,425
Public works	9,690,300	9,909,851	8,678,773
Water and sewer	3,167,800	3,741,467	2,251,553
Parks and recreation	476,500	422,937	434,585
Corner Brook Transit	348,600	328,828	326,333
Corner Brook Civic Centre	1,833,900	2,318,329	1,448,168
Fiscal services	9,311,519	9,361,380	7,501,718
Total expenses (Schedules 3, 4 and 5)	33,471,719	34,698,821	28,507,923
ANNUAL SURPLUS	(552,319)	9,257,741	17,815,255
ACCUMULATED SURPLUS, BEGINNING OF YEAR, as restated (Note 3)	129,644,566	129,644,566	111,829,311
ACCUMULATED SURPLUS, END OF YEAR, as restated (Note 3)	\$129,092,247	\$138,902,307	\$129,644,566

CITY OF CORNER BROOK CONSOLIDATED STATEMENT OF CHANGE IN NET DEBT

Year ended December 31, 2015

	2015 Budget	2015 Actual	2014 Actual Restated (see Note 3)
ANNUAL SURPLUS	<u>\$(552,319)</u>	<u>\$9,257,741</u>	<u>\$17,815,255</u>
Acquisition of tangible capital assets	(3,421,000)	(16,619,640)	(24,737,884)
Amortization of tangible capital assets		8,027,294	6,238,527
Use of (acquisition) of inventories		(139,230)	131,384
Use of prepaid expenses		12,293	9,166
	<u>(3,421,000)</u>	<u>(8,719,283)</u>	<u>(18,358,807)</u>
CHANGE IN NET DEBT	(3,973,319)	538,457	(543,552)
NET DEBT, BEGINNING OF YEAR, as restated (Note 3)	<u>(23,472,082)</u>	<u>(23,472,082)</u>	<u>(22,928,530)</u>
NET DEBT, END OF YEAR, as restated (Note 3)	<u>\$(27,445,401)</u>	<u>\$(22,933,625)</u>	<u>\$(23,472,082)</u>

CITY OF CORNER BROOK

CONSOLIDATED STATEMENT OF

CASH FLOWS

Year ended December 31, 2015

	2015	2014 Restated (see Note 3)
OPERATING TRANSACTIONS		
Annual surplus	\$9,257,741	\$17,815,255
Items not affecting cash:		
Amortization	8,027,294	6,238,527
Changes in non-cash items:		
Accounts receivable	1,589,682	(1,514,191)
Inventories held for use	(139,230)	131,384
Prepaid expenses	12,293	9,166
Accounts payable and accrued liabilities	(2,435,206)	(633,781)
Employee benefits liability	332,267	(107,741)
Cash provided by operating transactions	16,644,840	21,938,619
CAPITAL TRANSACTIONS		
Purchase of tangible capital assets	(16,619,640)	(24,737,884)
Cash applied to capital transactions	(16,619,640)	(24,737,884)
FINANCING TRANSACTIONS		
Proceeds of long-term debt	5,000,000	5,000,000
Debt repayment	(3,997,776)	(3,837,963)
Cash provided by to financing transactions	1,002,224	1,162,037
Increase (decrease) in cash	1,027,424	(1,637,228)
Cash, beginning of the year	7,843,115	9,480,343
Cash, end of the year	\$8,870,539	\$7,843,115

CITY OF CORNER BROOK NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

As at December 31, 2015

1. Status of the City of Corner Brook

The incorporated City of Corner Brook (the "City") is a municipal government that was incorporated in 1956 pursuant to the City of Corner Brook Act, 1990. The Municipality provides or funds municipal services such as fire, public works, parks and recreation, water and sewerage, transit and other general government operations.

2. Significant Accounting Policies

a) Basis of Consolidation

The consolidated financial statements include the assets, liabilities, revenues and expenses of the reporting entity.

b) Basis of Accounting

These consolidated financial statements have been prepared in accordance with Canadian public sector accounting standards (PSAS).

c) Retirement Benefits, Compensated Absences and Termination Benefits

The City provides defined retirement and compensated absences to certain employee groups. These benefits include pension, health and dental, and non-vesting sick leave. The City has adopted the following policies with respect to accounting for these employee benefits:

- i) The costs of a defined contribution pension plan consisting of registered pension plan (RPP) matching program available for all full-time employees are charged to operations as contributions are due. Contributions are a defined amount based upon a set percentage of salary.
- ii) The cost of non-vesting sick leave benefits are determined using employees' current salaries and days of accumulated sick leave. Non-vesting sick leave benefits are accrued in full when owed.
- iii) The cost of severance and other termination benefits are determined using employees' current salaries and total years of service. Severance and other termination benefits are accrued in full when owed.

d) Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the change in net debt for the year.

CITY OF CORNER BROOK

NOTES TO THE CONSOLIDATED

FINANCIAL STATEMENTS

As at December 31, 2015

2. Significant Accounting Policies (continued)

e) Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to the acquisition, construction, development or betterment of the asset. Assets under construction are not amortized until the asset is put into use and one-half of the annual amortization is charged in the year of acquisition and in the year of disposal. The cost, less residual value, of the tangible capital assets is amortized on a straight-line basis over their estimated useful lives as follows:

Land Improvements	10 to 50 years
Buildings	25 - 40 years
Machinery and Equipment	
Equipment	5 - 10 years
Computer hardware	4 years
Vehicles	5 years
Recreation infrastructure	10 - 20 years
Transportation infrastructure	5 - 50 years
Water and sewer infrastructure	5 years

f) Government Transfers

Government transfers are recognized as revenue in the financial statements when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled. When the municipality is the transferor, the government transfers are recognized as an expense in the statement of operations when they are authorized and all eligibility criteria have been met by the recipient.

g) Revenue Recognition

Taxes are recorded at estimated amounts when they meet the definition of an asset, have been authorized and the taxable event occurs. For property taxes, the taxable event is the period for which the tax is levied. As taxes recorded are initially based on management's best estimate of the taxes that will be received, it is possible that changes in future conditions, such as reassessments due to audits, appeals and court decisions, could result in a change in the amount of tax revenue recognized. Taxes receivable are recognized net of an allowance for anticipated uncollectible amounts.

Other revenue mainly consists of Civic Centre revenues which are recognized when significant risks and rewards of ownership have been transferred and there are no significant obligations remaining, sales price is fixed and determinable, persuasive evidence of an arrangement exists and collection is reasonably assured. This usually coincides with the provision of the goods and services.

h) Use of Estimates

Estimates are used to accrue revenues and expenses in circumstances where the actual accrued revenues are unknown at the time the financial statements are prepared. Uncertainty in the determination of the amount at which an item is recognized in the financial statements is known as measurement uncertainty. Such uncertainty exists when there is a variance between the recognized amount and another reasonable possible amount, as there is whenever estimates are used.

CITY OF CORNER BROOK

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

As at December 31, 2015

3. Prior Period Adjustment

Prior period adjustments of \$9,234,746 have been made to increase accumulated surplus to correct an overstatement of liabilities resulting from reserves accumulated for future expenditures. Under the requirements of PSG-4 of the Canadian public sector accounting standards, reserves and funds that are not supported by assets are not to be recognized as liabilities, and their increases and decreases are not to be recognized as revenue and expenses. A prior period adjustment of \$16,934 has been made to decrease accumulated surplus to correct an understatement of long term debt of \$338,226 and an understatement of land held for sale inventory of \$321,292. Previously, the City disclosed a contingent liability for a mortgage with Newfoundland and Labrador Housing Corporation that met the definition of a liability under PS 3200 Liabilities. The financial statement amounts that are presented for comparative purposes have been restated as follows:

	2014 Previously stated	Increase (Decrease)	2014 Restated
Accounts payable	\$ 8,283,407	\$ (6,354)	\$ 8,277,053
Long-term debt	24,759,389	338,226	25,097,615
Inventory	734,717	321,292	1,056,009
Reserves	9,228,392	(9,228,392)	
Net debt, end of year	32,368,602	(8,896,520)	23,472,082
Accumulated surplus, end of year	120,426,754	9,217,812	129,644,566
Revenue	45,466,571	856,607	46,323,178
Expenses	29,860,419	(1,352,496)	28,507,923

4. The manner in which the accounts have been kept and the safeguards against fraud

The City's position in these respects was considered satisfactory for an entity of its size. Our auditors design and perform audit procedures that are appropriate in the circumstance, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. However, as a result of their audit, no significant deficiencies in internal control were reported to the City that would indicate that the entity's controls were not effective for the purposes of their audit.

5. Sufficiency of Bonds

Fidelity bond coverage of \$500,000 is carried on employees in a position of trust and the City's position is that this coverage is considered to be adequate.

6. Cash

Cash comprises cash and bank balances, derivatives, and account overdrafts. It includes operating, capital and reserve accounts. The City's borrowing facility available is \$4,000,000 bearing interest at a rate of prime minus 0.27% per annum. The borrowing facility is only utilized when the City's total net cash position held with the bank is negative.

CITY OF CORNER BROOK

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

As at December 31, 2015

7. Accounts Receivable

	2015	2014
Taxes		
Municipal	\$ 973,095	\$ 843,809
Poll Tax	215,697	220,235
Utility taxes	889,769	838,333
Tax rebate	610,954	372,005
Province of Newfoundland and Labrador	79,866	1,756,985
Grants in Lieu of Taxes -Corner Brook Pulp & Paper	197,987	195,608
Other	103,259	283,335
	<u>\$ 3,070,627</u>	<u>\$ 4,510,310</u>
Less: Allowances for doubtful amounts	<u>(635,859)</u>	<u>(485,859)</u>
	<u>\$ 2,434,768</u>	<u>\$ 4,024,451</u>

8. Accounts Payable and Accrued Liabilities

	2015	2014 Restated (See Note 3)
Trade payables and accruals	\$ 3,992,441	\$ 3,722,302
Contract deposits	1,212,511	745,705
Contract holdbacks	584,240	3,794,839
Accrued interest	52,655	14,207
	<u>\$ 5,841,847</u>	<u>8,277,053</u>

9. Employee Benefits Liability

Severance benefits - the City allocates to certain employee groups a specific amount of severance pay at the termination of employment, provided the employee meets the specific provisions of the plan.

Compensated absences - the City allocates to certain employee groups a specific number of days each year for use as paid absences. These days do not vest and are available immediately. Employees are permitted to accumulate their unused allocation each year, up to the allowable maximum provided in their collective agreements.

Retirement benefits - the City extends post-employment life insurance, health and dental benefits to certain employee groups after retirement until the members reach 65 years of age.

Included in Personnel services expense in the Consolidated Statement of Operations by Program (Schedule 4) is \$352,452 (2014 - \$27,219) of employee benefits.

	2015	2014
Severance benefits	\$ 1,872,443	\$ 1,519,991
Compensated absences	310,875	317,115
Retirement benefits	113,929	127,874
	<u>\$ 2,297,247</u>	<u>\$ 1,964,980</u>

CITY OF CORNER BROOK

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

As at December 31, 2015

10. Long Term Debt

CIBC swap transaction loan with interest at a floating rate recalculated monthly at the swap rate, repayable in blended monthly installments of \$45,908 plus any unfavourable floating rate adjustments, maturing in 2018.

CIBC swap transaction loan with interest at a floating rate recalculated monthly at the swap rate, repayable in blended monthly installments of \$76,874 plus any unfavourable floating rate adjustments, maturing in 2019.

CIBC swap transaction loan with interest at a floating rate recalculated monthly at the swap rate, repayable in blended monthly installments of \$80,160 plus any unfavourable floating rate adjustments, maturing in 2020.

RBC loan with interest of 2.33%, repayable in blended monthly installments of \$98,970, maturing in 2016.

CMHC loan with interest of 3.98% under the Municipal Infrastructure Lending Program, repayable in blended annual installments of \$1,753,597, maturing in 2024.

Newfoundland Municipal Financing Corporation loans with interest ranging from 7.375% to 14.5%, repayable in semi-annual installments with maturity dates between 2016 and 2021.

Federation of Canada Municipalities loan with interest of 1.47% under the Green Municipal Fund, repayable in semi-annual installments of \$15,000 plus interest, maturing in 2031.

Newfoundland and Labrador Housing Corporation ("NLHC") mortgage, interest free, with payments due on disposition of specified land held for sale. Repayment terms are subject to periodic review by NLHC.

	2015	2014 Restated (See Note 3)
\$	1,595,545	\$ 2,103,517
\$	3,880,943	\$ 4,843,524
	4,919,840	
	1,172,739	2,318,494
	13,223,606	14,237,414
	488,943	746,440
	480,000	510,000
	338,226	338,226
\$	26,099,839	\$ 25,097,615

Principal payments required in each of the next five years are as follows:

2016	\$ 4,918,295
2017	\$ 3,782,946
2018	\$ 3,842,681
2019	\$ 3,739,496
2020	\$ 2,810,212

CITY OF CORNER BROOK

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

As at December 31, 2015

11. Inventories held for use

	2015	2014 Restated (See Note 3)
Land held for sale	\$ 321,292	\$ 321,292
Public Works	427,370	381,866
Salt	400,488	316,064
Sand	35,616	26,083
Fuel	10,473	10,704
	<u>\$ 1,195,239</u>	<u>\$ 1,056,009</u>

12. Commitments

The City has entered into multiple-year contracts for several operating leases on equipment. The required annual lease payments for the next four years are as follows:

2016	\$ 318,323
2017	\$ 315,227
2018	\$ 314,880
2019	\$ 314,880

13. Contingencies

A statement of claim has been filed against the City for failure to pay and breach of contract. The claim relates to a construction project for which the City is withholding payment on the basis of unsatisfactory work performed. The City has maintained an accrual for a partial liability to the contractor, however, as the outcome of the claim is not determinable, a liability in excess of the amount accrued has not been recorded.

The City has received notices of multiple other claims. The nature of the additional claims are related to property entitlement, property damage and withheld payments, arising in the ordinary course of operations. No provision has been made for these claims either because the City is not expected to incur any significant liability, or because an estimate of loss, if any, is not determinable at this time.

14. Budget

In accordance with the City of Corner Brook Act, 1990 every council must adopt a financial plan for each fiscal period in a form approved of by the minister. The financial plan is prepared on a revenue and expenditure basis that does not meet the recommendations of PSAS. For comparative purposes, the City has modified its financial plan to present a budget that is consistent with the scope and accounting principles used to report the actual results. The budget figures used in these financial statements have been approved by Council.

The reconciliation between the City's cash based financial plan and the PSAS accrual based budget figures used in these statements is disclosed in Schedule 5 - Reconciliation of the Financial Plan to the Consolidated PSAS Budget.

15. Comparative Amounts

Certain comparative figures have been reclassified from those previously presented to conform to the presentation of the 2015 consolidated financial statements.

CITY OF CORNER BROOK CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS

Year ended December 31, 2015

SCHEDULE 1

	GENERAL CAPITAL ASSETS			INFRASTRUCTURE				TOTALS	
	Land and Land Improvements	Buildings	Machinery & Equipment	Recreation Infrastructure	Transportation Infrastructure	Water and Sewer	Assets Under Construction	2015	2014
Cost									
Opening costs	\$ 1,729,995	\$ 54,851,821	\$ 8,343,867	\$ 8,796,209	\$ 66,913,343	\$ 32,793,986	\$ 57,163,847	\$ 230,593,068	\$ 206,139,430
Additions during the year	84,400	1,282,324	1,194,544	213,789	4,073,358	-	9,771,225	16,619,640	24,737,884
Disposals and write downs	-	-	-	-	-	-	-	-	(284,246)
Transfers	-	37,550,140	-	1,850,069	145,223	8,557,755	(48,103,187)	-	-
Closing costs	1,814,395	93,684,285	95,538,411	10,860,067	71,131,924	41,351,741	18,831,885	247,212,708	230,593,068
Accumulated Amortization									
Opening accum'd amortization	-	13,530,047	6,406,356	5,465,616	40,132,487	13,233,366	-	78,767,872	72,813,591
Amortization	-	2,912,835	832,129	932,519	3,182,834	166,977	-	8,027,294	6,238,527
Disposals and write downs	-	-	-	-	-	-	-	-	(284,246)
Closing accum'd amortization	-	16,442,882	7,238,485	6,398,135	43,315,321	13,400,343	-	86,795,166	78,767,872
Net Book Value of Tangible Capital Assets	\$ 1,814,395	\$ 77,241,403	\$ 2,299,926	\$ 4,461,932	\$ 27,816,603	\$ 27,951,398	\$ 18,831,885	\$ 160,417,542	\$ 151,825,196

CITY OF CORNER BROOK CONSOLIDATED SCHEDULE OF REVENUES

Year ended December 31, 2015

SCHEDULE 2

	<u>2015 Actual</u>	<u>2014 Actual</u>
Taxation		
Municipal tax	\$ 21,198,688	\$ 20,183,830
Business tax	5,914,260	6,029,457
Utility tax	1,289,729	1,274,134
Poll tax	497,440	416,400
Business surcharge	63,695	64,456
Water supply agreements	549,457	398,577
	<u>29,513,269</u>	<u>28,366,854</u>
Sales of goods and services		
Licences and permits	235,117	201,694
Recreation and community services	35,807	37,447
Facility rentals	731,605	207,668
Corner Brook Civic Centre revenue	1,361,441	592,867
Land Transactions	21,320	114,047
Fines	23,659	18,097
	<u>2,408,949</u>	<u>1,171,820</u>
Government transfers and grants		
Government of Newfoundland and Labrador		
Municipal capital grants	10,321,086	14,739,724
Gas tax revenue	794,665	840,615
Debt retirement grant	297,300	405,960
Grants in Lieu of Taxes		
Canadian Broadcasting Corporation	3,741	3,666
Government of Canada	101,333	113,188
	<u>11,518,125</u>	<u>16,103,153</u>
Investment income		
Interest from investments	425,789	425,589
Other revenue		
Miscellaneous	90,430	255,762
Total Revenue	<u>\$ 43,956,562</u>	<u>\$ 46,323,178</u>

CITY OF CORNER BROOK CONSOLIDATED SCHEDULE OF EXPENSES

Year ended December 31, 2015

SCHEDULE 3

	2015 Actual	2014 Actual
General government services		
Executive and legislative	\$ 307,231	\$ 278,997
City Manager's office	460,198	292,826
Finance and Administration	2,101,656	2,204,085
	<u>2,869,085</u>	<u>2,775,908</u>
Community Planning and Development		
Administration	257,747	252,337
Business Resource Centre	22,390	135,313
Development and planning	146,415	141,021
Building inspection	334,687	335,679
Land management	85,663	41,155
Municipal enforcement	219,080	222,368
Animal control	116,511	94,520
Recreation and leisure	276,618	236,274
Sustainable development	120,596	80,793
	<u>1,579,707</u>	<u>1,539,460</u>
Protective Services		
Fire Protection	3,657,758	3,551,425
911 Centre	509,479	-
	<u>4,167,237</u>	<u>3,551,425</u>
Public Works		
Supervision and administration	2,355,603	1,988,392
Other operations payroll	1,005,358	956,787
Building maintenance	755,814	565,333
Street lighting	626,259	624,584
Snow clearing	2,167,483	2,033,741
Traffic control	313,949	188,371
Drainage	95,772	184,014
Street and storm sewer cleaning	305,357	275,947
Street maintenance	1,321,433	947,580
Sanitation and waste removal	947,258	912,105
Geographical information systems	15,565	1,919
	<u>9,909,851</u>	<u>8,678,773</u>
Water and sewer		
Water treatment plant	1,063,994	166,682
Purification and treatment	135,887	281,769
Water mains and hydrants	1,854,333	1,224,388
Sanitary systems	344,684	276,146
Regulators and meters	147,642	93,125
Reservoirs and intakes	84,602	69,200
Pumphouse	110,325	140,243
	<u>3,741,467</u>	<u>2,251,553</u>

CITY OF CORNER BROOK CONSOLIDATED SCHEDULE OF EXPENSES

Year ended December 31, 2015

SCHEDULE 3

	2015 Actual	2014 Actual
Parks and Recreation		
Parks	<u>422,937</u>	<u>434,585</u>
Corner Brook Transit		
Transit contract subsidy	<u>328,828</u>	<u>326,333</u>
Corner Brook Civic Centre		
Operating subsidy	-	565,364
Personnel services	953,525	282,237
Contract services	359,554	158,623
Utilities	184,119	92,417
Maintenance materials and supplies	677,113	348,329
Bank and credit card fees	18,218	-
Corner Brook Civic Centre		
Office	47,208	-
Special events	<u>78,592</u>	<u>1,198</u>
	<u>2,318,329</u>	<u>1,448,168</u>
Fiscal Services		
Grants	345,894	274,869
Long-term debt interest	838,193	838,322
Provision for uncollectible taxes, fees and charges	150,000	150,000
Amortization	<u>8,027,293</u>	<u>6,238,527</u>
	<u>9,361,380</u>	<u>7,501,718</u>
Total Expenses	<u><u>\$ 34,698,821</u></u>	<u><u>\$28,507,923</u></u>

CITY OF CORNER BROOK CONSOLIDATED STATEMENT OF OPERATIONS BY PROGRAM

Year ended December 31, 2015

SCHEDULE 4

	GENERAL GOVERNMENT*		COMMUNITY PLANNING AND DEVELOPMENT		PROTECTIVE SERVICES	
	2015	2014	2015	2014	2015	2014
REVENUE						
Taxation	\$ 23,251,69	\$ 24,997,302	\$ -	\$ -	\$ -	\$ -
Sales of goods and services	-	-	-	\$ 87,822	-	-
Government transfers and grants	1,197,039	2,409,981	-	-	-	-
Investment income	-	-	-	-	-	-
Other revenue	-	-	-	-	-	-
Total revenue	<u>24,448,735</u>	<u>27,407,283</u>	<u>-</u>	<u>87,822</u>	<u>-</u>	<u>-</u>
EXPENSES						
Personnel services	1,681,981	1,708,486	1,210,146	1,162,254	3,722,257	3,219,230
Contract services	649,298	699,839	169,256	225,379	74,695	60,256
Utilities	38,518	36,779	15,968	17,796	25,917	12,078
Maintenance materials and supplies	182,851	120,258	125,849	85,834	237,690	204,427
Grants and contributions	-	-	-	-	-	-
Amortization	-	-	-	-	-	-
Interest on long term debt	-	-	-	-	-	-
Other	316,437	210,546	58,488	48,197	106,678	55,434
Total expenses	<u>2,869,085</u>	<u>2,775,908</u>	<u>1,579,707</u>	<u>1,539,460</u>	<u>4,167,237</u>	<u>3,551,425</u>
Surplus (Deficit)	<u>\$ 21,579,650</u>	<u>\$ 24,631,375</u>	<u>\$ (1,579,707)</u>	<u>\$ (1,451,638)</u>	<u>\$ (4,167,237)</u>	<u>\$ (3,551,425)</u>

* The general government category includes revenues and expenses that cannot be attributed to a particular sector.



CITY OF CORNER BROOK

CONSOLIDATED STATEMENT OF OPERATIONS BY PROGRAM

Year ended December 31, 2015

SCHEDULE 4

	PUBLIC WORKS		WATER AND SEWER		PARKS AND RECREATION	
	2015	2014	2015	2014	2015	2014
REVENUE						
Taxation	\$ -	\$ -	\$ 6,261,573	\$ 2,323,000	\$ -	\$ -
Sales of goods and services	1,011,405	453,684	-	-	35,807	37,447
Government transfers and grants	-	-	-	-	-	-
Investment income	-	-	-	-	-	-
Other revenue	90,430	225,762	-	-	-	-
Total revenue	1,101,835	709,446	6,261,573	2,323,000	35,807	37,447
EXPENSES						
Personnel services	4,656,124	6,280,239	1,320,200	1,738,548	197,993	323,322
Contract services	1,507,921	941,406	-	-	111,504	67,019
Utilities	1,119,338	932,562	289,852	210,022	10,706	16,653
Maintenance materials and supplies	2,540,922	432,558	1,899,808	302,983	102,517	10,674
Grants and contributions	-	-	-	-	-	-
Amortization	-	-	-	-	-	-
Interest on long term debt	-	-	-	-	-	-
Other	85,546	92,008	231,607	-	277	16,917
Total expenses	9,909,851	8,678,773	3,741,467	2,251,553	422,937	434,585
Surplus (Deficit)	\$ (8,808,016)	\$ (7,969,327)	\$ 2,520,106	\$ 71,447	\$ (387,130)	\$ (397,138)

	CORNER BROOK TRANSIT		CORNER BROOK CIVIC CENTRE		FISCAL SERVICES	
	2015	2014	2015	2014	2015	2014
REVENUE						
Taxation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sales of goods and services	296	-	1,361,441	592,867	-	-
Government transfers and grants	-	-	-	-	10,321,086	14,739,724
Investment income	-	-	-	-	425,789	425,589
Other revenue	-	-	-	-	-	-
Total revenue	296	-	1,361,441	592,867	10,746,874	15,165,313
EXPENSES						
Personnel services	1,719	1,123	953,525	282,238	-	-
Contract services	327,109	325,210	359,554	158,623	-	-
Utilities	-	-	184,117	92,417	-	-
Maintenance materials and supplies	-	-	677,113	348,329	-	-
Grants and contributions	-	-	-	565,363	345,894	274,869
Amortization	-	-	-	-	8,027,293	6,238,527
Interest on long term debt	-	-	-	-	838,193	838,322
Other	-	-	144,020	1,198	150,000	150,000
Total expenses	328,828	326,333	2,318,329	1,448,168	9,361,380	7,501,718
Surplus (Deficit)	\$ (328,532)	\$ (326,333)	\$ (956,888)	\$ (855,301)	\$ 1,385,494	\$ 7,663,595

CITY OF CORNER BROOK

CONSOLIDATED STATEMENT OF OPERATIONS BY PROGRAM

Year ended December 31, 2015

SCHEDULE 4 cont....

REVENUE

	<u>2015 Actual</u>	<u>2014 Actual</u>
Taxation	\$ 29,513,269	\$ 27,320,302
Sales of goods and services	2,408,949	1,171,820
Government transfers and grants	11,518,125	17,149,705
Investment income	425,789	425,589
Other revenue	90,430	255,762
Total revenue	<u>\$ 43,956,562</u>	<u>\$ 46,323,178</u>

EXPENSES

Personnel services	13,743,885	14,715,440
Contract services	3,199,337	2,477,732
Utilities	1,684,416	1,318,307
Maintenance materials and supplies	5,766,750	1,505,063
Grants and contributions	345,894	840,232
Amortization	8,027,293	6,238,527
Interest on long term debt	838,193	838,322
Other	1,093,053	574,300
Total expenses	<u>34,698,821</u>	<u>28,507,923</u>

SURPLUS (DEFICIT)

	<u>9,257,741</u>	<u>17,815,255</u>
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CITY OF CORNER BROOK

RECONCILIATION OF THE FINANCIAL PLAN TO THE CONSOLIDATED PSAS BUDGET

Year ended December 31, 2015

SCHEDULE 5

	FINANCIAL PLAN	AMORTIZATION (TCA)	INTEREST EXPENSE	RESERVE TRANSFERS	LONG TERM ACCRUALS	PSAS BUDGET
REVENUE						
Taxation	\$ 27,981,500	\$ -	\$ -	\$ -	\$ -	\$ 27,981,500
Sales of goods and services	1,325,400	-	-	-	-	1,325,400
Government transfers and grants	2,753,500	-	-	-	-	2,753,500
Investment income	275,000	-	-	-	-	275,000
Other revenue	171,100	-	-	(171,000)	-	-
Total revenue	33,090,500	-	-	(171,000)	-	32,919,400
EXPENSES						
General government services	3,321,300	-	-	-	-	3,321,300
Community planning and development	1,461,000	-	-	-	-	1,461,000
Protective services	3,860,800	-	-	-	-	3,860,800
Public works	9,690,300	-	-	-	-	9,860,800
Water and sewer	3,167,800	-	-	-	-	3,167,800
Parks and recreation	476,500	-	-	-	-	476,500
Corner Brook Transit	348,600	-	-	-	-	348,600
Corner Brook Civic Centre	1,833,900	-	-	-	-	1,833,900
Fiscal services						
Provision for uncollectible amounts	150,000	-	-	-	-	150,000
Grants and sponsorship	377,000	-	-	-	-	377,000
Capital expenditures	3,421,000	(2,410,000)	-	(1,011,000)	-	-
Debt charges	4,982,300	-	838,193	-	(4,982,300)	838,193
Amortization	-	7,946,326	-	-	-	7,946,326
Total expenses	33,090,500	5,536,326	838,193	(1,011,000)	(4,982,300)	33,471,719
Surplus (Deficit)	\$ -	\$ (5,536,326)	\$ (838,193)	\$ (839,000)	\$ 4,982,300	\$ (552,319)

CITY OF CORNER BROOK

SCHEDULE OF CHANGE IN RESERVE FUND BALANCES

Year ended December 31, 2015

SCHEDULE 6 (unaudited)

	WILDCOVE LANDFILL SITE	NLHC PAVING	WATER RESERVE	SEWER RESERVE	LAND ACQUISITIONS	EQUIPMENT REPLACEMENT	GAS TAX
REVENUE							
Other income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 794,665
EXPENSES							
Other income	90,001	-	-	-	-	-	-
	(90,001)	-	-	-	-	-	794,665
NET REVENUES							
TRANSFERS							
Transfers from operating fund	-	-	-	1,009,299	257,465	-	-
Acquisition of tangible capital assets	-	-	-	-	-	-	(1,013,347)
CHANGE IN RESERVE FUND BALANCES	(90,001)	-	-	1,009,299	257,465	-	(218,682)
FUND SURPLUS, BEGINNING OF YEAR	168,072	99,643	251,528	5,643,428	667,065	243,621	1,554,090
FUND SURPLUS, END OF YEAR	\$ 78,071	\$ 99,643	\$ 251,528	\$ 6,652,727	\$ 924,530	\$ 243,621	\$ 1,335,408



CITY OF CORNER BROOK

SCHEDULE OF CHANGE IN RESERVE FUND BALANCES

Year ended December 31, 2015

SCHEDULE 6 (unaudited)

	Public Trust	Civic Centre	Snow Clearing	60th Anniversary	2015 Total	2014 Total
REVENUE						
Other income	\$ -	\$ -	\$ -	\$ -	\$ 794,665	\$ 857,793
						-
EXPENSES	-	106,009	-	-	196,010	-
Other expenses	-	(106,009)	-	-	598,655	857,793
NET REVENUES						
TRANSFERS						
Transfers from operating fund	2,225	-	-	61,099	1,330,088	1,334,612
Acquisition of tangible capital assets	(4,027)	-	-	-	(1,017,374)	(224,226)
CHANGE IN RESERVE FUND BALANCES	(1,802)	(106,009)	-	61,099	911,370	1,968,179
FUND SURPLUS, BEGINNING OF YEAR	16,436	274,509	250,000	60,000	9,228,392	7,260,603
FUND SURPLUS, END OF YEAR	\$ 14,634	\$ 168,500	\$ 250,000	\$ 121,099	\$10,139,762	\$ 9,228,782

TOGETHER WE ARE
CO-CREATING OUR CITY &
OUR COMMUNITY



For more information about the
City of Corner Brook, visit:
<http://www.cornerbrook.com>